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Science in Service  
of Cities.

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# Using Predictive Analytics to Improve Inspection Targeting

Michael Greenstone  
Pritzker Faculty Director, Energy & Environment Lab  
University of Chicago



Science in Service  
of Cities.

## Agenda

- 1) Background on UChicago Energy & Environment Lab
- 2) Using Predictive Analytics to Improve RCRA Inspection Targeting
- 3) Improving Inspection Targeting and Efficiency in Your Program

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**1) Background on UChicago Energy & Environment Lab**

**2) Using Predictive Analytics to Improve RCRA Inspection Targeting**

**3) Improving Inspection Targeting and Efficiency in Your Program**

# OUR APPROACH

WE PARTNER WITH POLICYMAKERS TO:



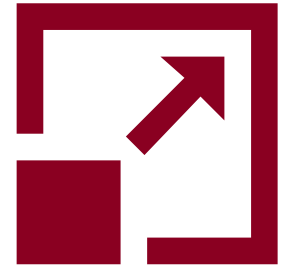
## IDENTIFY

Promising solutions to environmental challenges



## TEST

The most promising policies and programs



## SCALE UP

The most effective and cost-efficient policies and programs




# Our Toolkit

- Leverage **economic theory** to help design efficient policies, regulations, and enforcement strategies
- Conduct **impact evaluations** to determine causal impact of programs and policies using:
  - Randomized control trials (RCTs)
  - Quasi-experimental methods
- Apply **machine learning** methodology to help regulators best allocate finite resources.

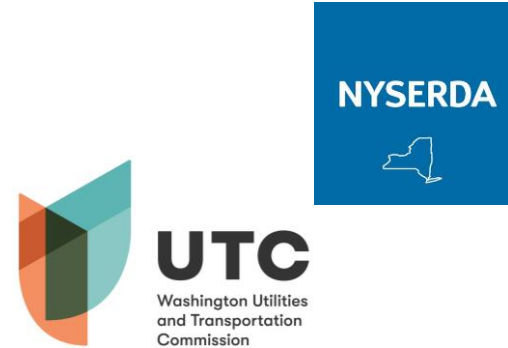


# U.S. EPA and UChicago E&E Lab Partnership

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- OECA and the University of Chicago Energy & Environment Lab began our **partnership in early 2015**
  - **Goal:** Collaborate to develop and evaluate the effectiveness of novel techniques for supporting compliance assurance efforts
  - UChicago **Research Fellow** joined EPA HQ in June 2017 (embedding is part of our model)

# Selected Partners

We partner with policymakers at local, state and federal levels, including





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# What is Predictive Analytics?

- **Predictive analytics** is the practice of using data to determine patterns and predict future probabilities
  - Advantage of this approach is to discern and use subtle relationships in data to predict future events
- **Also known as:** Machine Learning, Artificial Intelligence, Data Science, Big Data, etc.



# What is Predictive Analytics?

Private companies have been using predictive analytics to **inform decisions and improve performance for years**

- Detects potential credit card fraud
- Product recommendations at Amazon and Netflix

This revolution is coming to the public policy sphere, where government agencies are learning how to use data to **provide better services and increase their cost-effectiveness**

- New York Fire Department prioritizes building inspections by predicting which buildings are more likely to catch fire
- Chicago Department of Public Health predicts children at high risk for lead poisoning for screening



# Transforming Environmental Regulation

- This wave of technological change is making the world much more efficient
- Yet these methods are not yet widely applied in environmental regulation – leaving potentially substantial efficiency gains on the table
- **Predictive analytics has the potential to transform environmental regulation by achieving greater efficiency in an increasingly resource-constrained environment**



# The Challenge: How to Improve Inspection Targeting

- Across sectors, all branches of government **conduct inspections** to enforce laws that protect the environment, health, food, worker safety, etc.
- In most cases, only **a small fraction** of facilities are inspected each year due to resource constraints
- How can regulators **identify more violators** with **fewer resources**?



# Proposed Solution: Identify High-Risk Facilities

**Solution:** Use machine learning to identify facilities **most likely to violate** RCRA regulations



Built model based on **15 years of historical data**, including thousands of variables such as:

- Facility characteristics (location, industry, etc.)
- Historical enforcement and compliance data: RCRA + other regulations



# Proposed Solution: Identify High-Risk Facilities

**Solution:** Use machine learning to identify facilities **most likely to violate** RCRA regulations



We **evaluate model performance** by:

- Training the model on historical data (2000-2018)
- Predicting facility risk level in recent past (2019)
- Comparing to actual violations (in 2019)



# Proposed Solution: Identify High-Risk Facilities

**Solution:** Use machine learning to identify facilities **most likely to violate** RCRA regulations

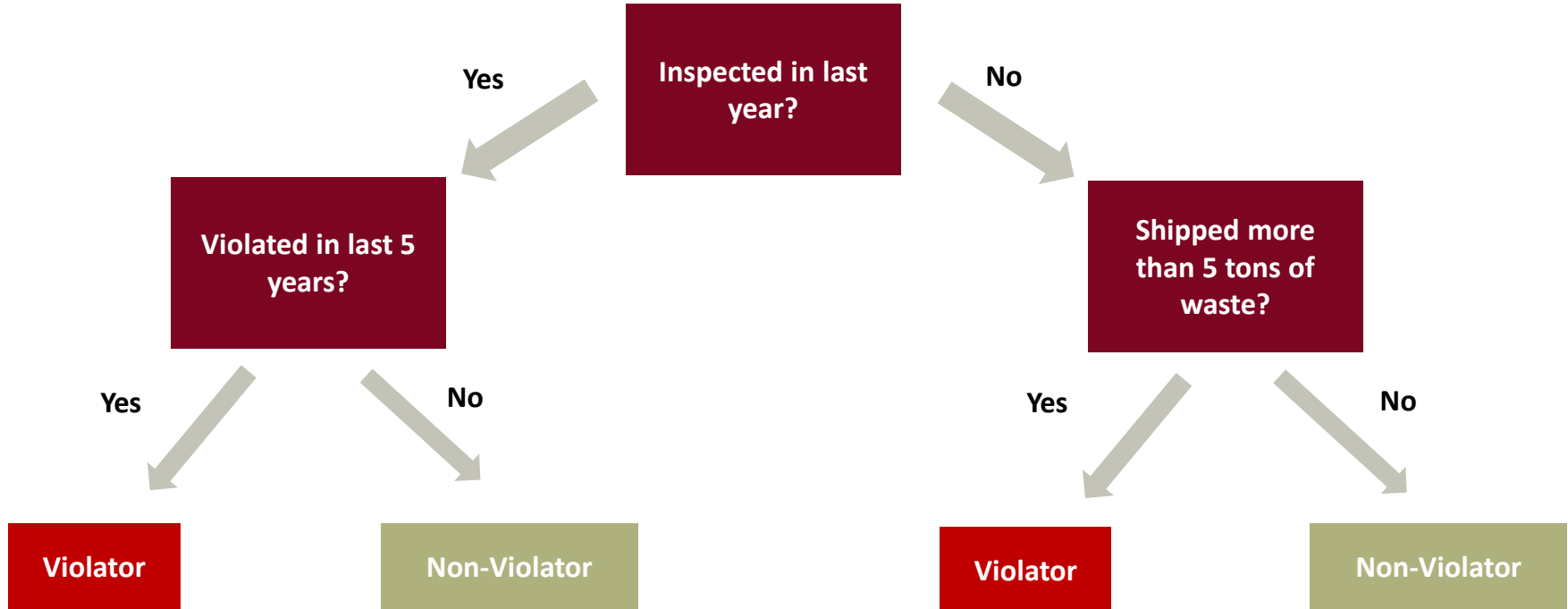


Model generates **risk scores** for each facility, forecasting likelihood that inspecting each facility detect a severe RCRA violation.





# Decision Trees and Random Forest Algorithms

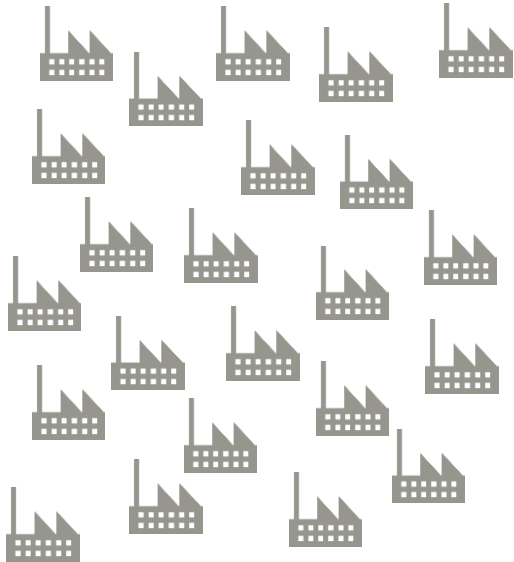


# Field Testing the Model

- We are working with EPA Regional offices to conduct a **rigorous field-test** of the model in the field.
- This on-the-ground testing serves to evaluate the **potential of predictive analytics to target inspections in the real world.**
- Results will benchmark the efficacy of using predictive analytics to target high-risk facilities relative to status quo practices.



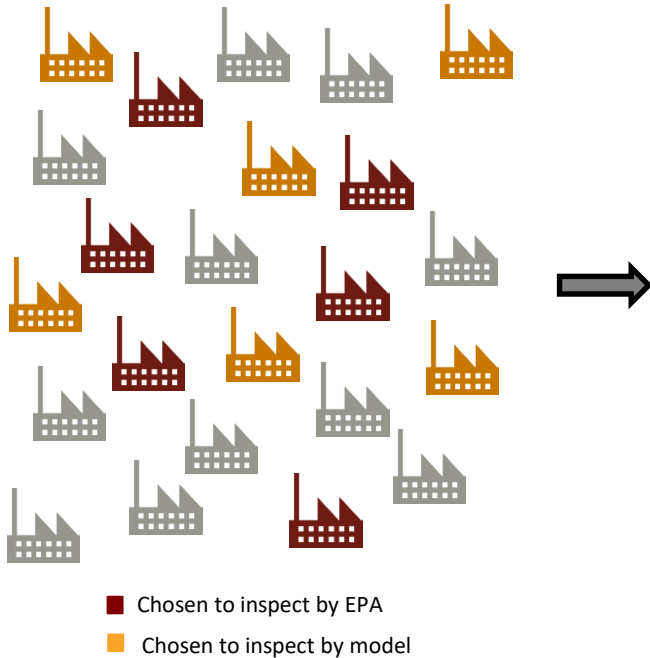
# Validation of the Model in Practice



- 1. Determine eligible universe of facilities with Regions and generate risk scores.**



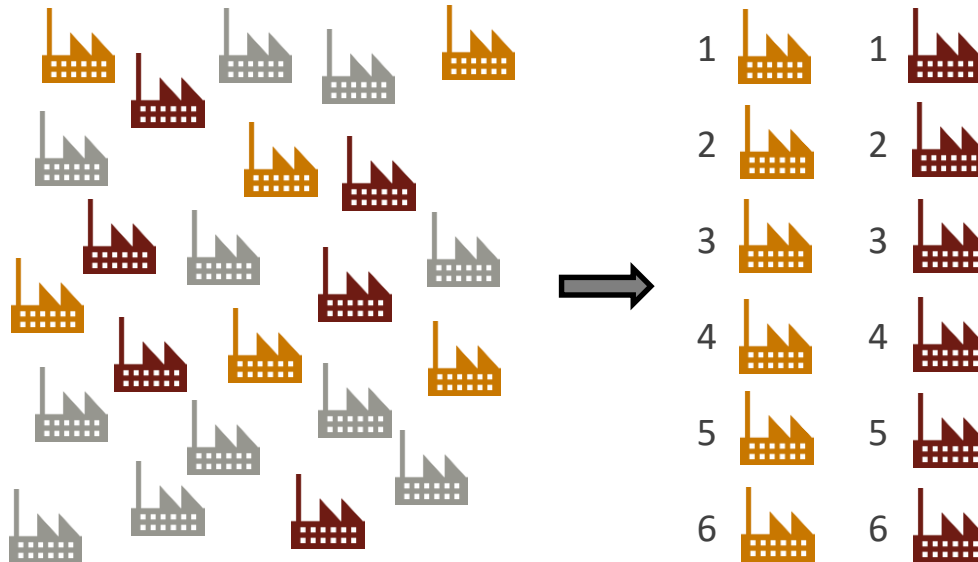
# Validation of the Model in Practice



1. Determine eligible universe of facilities with Regions and generate risk scores.
2. **Model and EPA each choose top facilities to inspect.**



# Validation of the Model in Practice

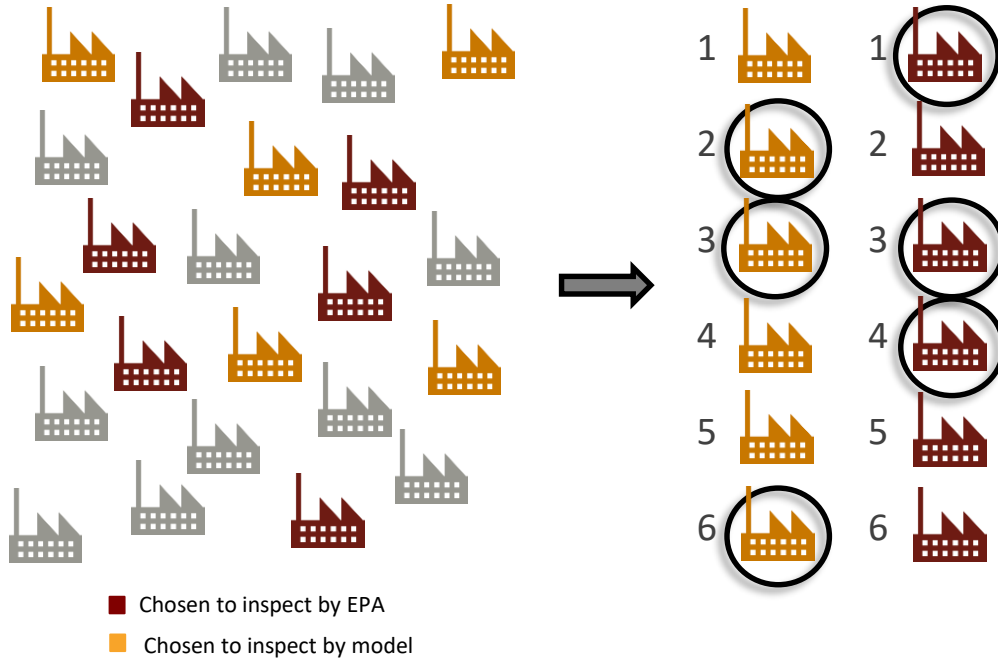


- Chosen to inspect by EPA
- Chosen to inspect by model

1. Determine eligible universe of facilities with Regions and generate risk scores.
2. **Model and EPA each choose top facilities to inspect.**



# Validation of the Model in Practice



1. Determine eligible universe of facilities with Regions and generate risk scores.
2. Model and EPA each choose top facilities to inspect.
3. **Randomly sample from both lists of facilities.**



# Increased Efficiency

- Results to-date suggest that the model increases the likelihood of determining a severe violation from 24.8 to 36.4 percentage points – an **increase of 47%**
- In FY17, the EPA conducted ~1,190 RCRA inspections
- If the RCRA predictive analytics model was used nationwide, the EPA:
  - Could have **found 138 additional severe violators** with the same inspection resources
- **Indicates that predictive analytics can substantially improve efficiency of environmental inspections programs**



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# Taking Predictive Analytics to Scale

- These promising preliminary findings have motivated the EPA to **roll out this targeting framework nationwide**.
- An **ECHO Gov targeting tool driven by predictive analytics** to be launched Fall 2020.
- ECOS/ASTSWMO member states, EPA Regions, and EPA HQ, have provided invaluable guidance on predicted outcomes that **best match regulator priorities** and interpretability of model output.
- The E&E Lab has delivered a **next-generation model** to support targeting of FY2021 inspections that will predict the likelihoods of multiple enforcement outcomes, including violation detection and formal enforcement.



# Taking Predictive Analytics to Scale

- This approach is not limited to supporting inspection targeting for non-compliance related to hazardous waste
- **Scalable across programs and environmental media**, conditional on availability and quality of data
- Other possible applications include:
  - Targeting inspections of facilities regulated under the Clean Water Act, Clean Air Act, etc.
  - Identifying high-risk facilities to direct compliance assistance
- **The E&E Lab is currently developing a model to predict which facilities are most likely to be found in violation of the Clean Water Act at inspection**



# What else do we do?

The UChicago Energy & Environment Lab also:

- Provides **technical assistance** to regulators and state agencies
- Conducts **impact evaluations** to determine causal impact of programs and policies using
  - Randomized control trials (RCTs) and
  - Quasi-experimental methods

Please **reach out to us** to discuss how we can help you design and test effective and efficient policies, regulations and enforcement strategies.



# Interested in working with us?

Contact us!

## **Michael Greenstone**

Faculty Director, UChicago Energy & Environment Lab

[mgreenst@uchicago.edu](mailto:mgreenst@uchicago.edu)

## **Olga Rostapshova**

Executive Director, UChicago Energy & Environment Lab

[oro@uchicago.edu](mailto:oro@uchicago.edu)



# Thank you.